

Investments and risk



27 November 2013, 11-12

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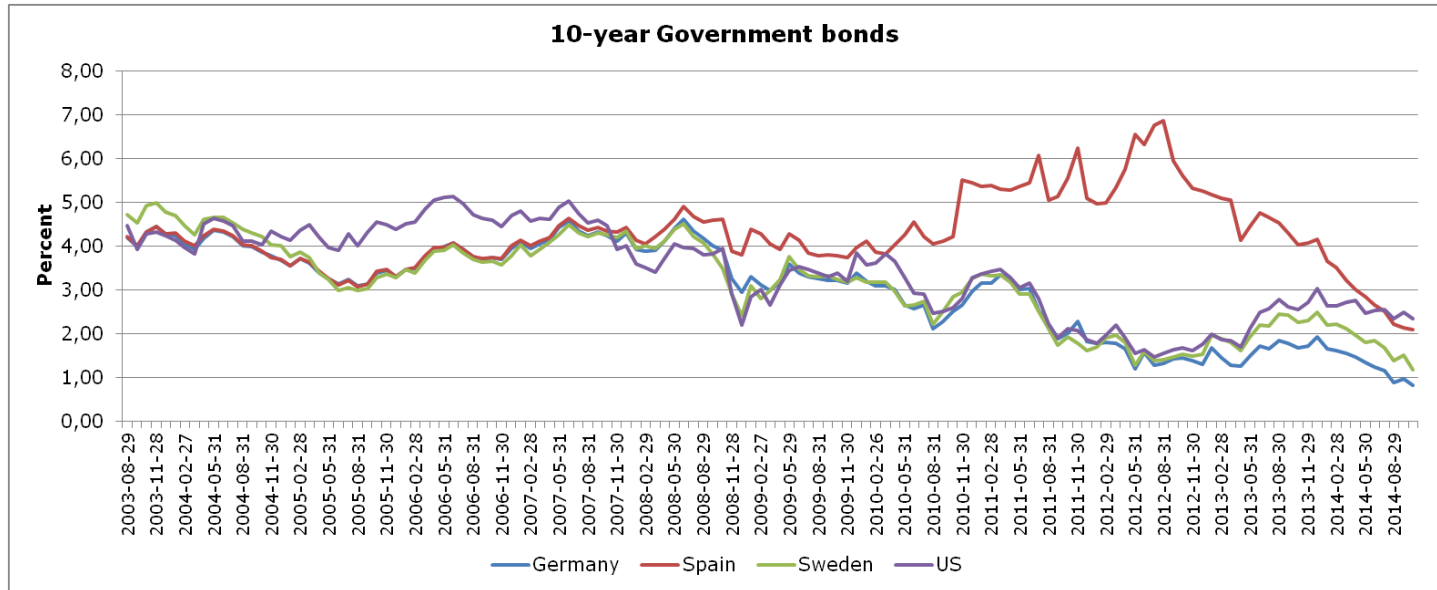
Key concepts



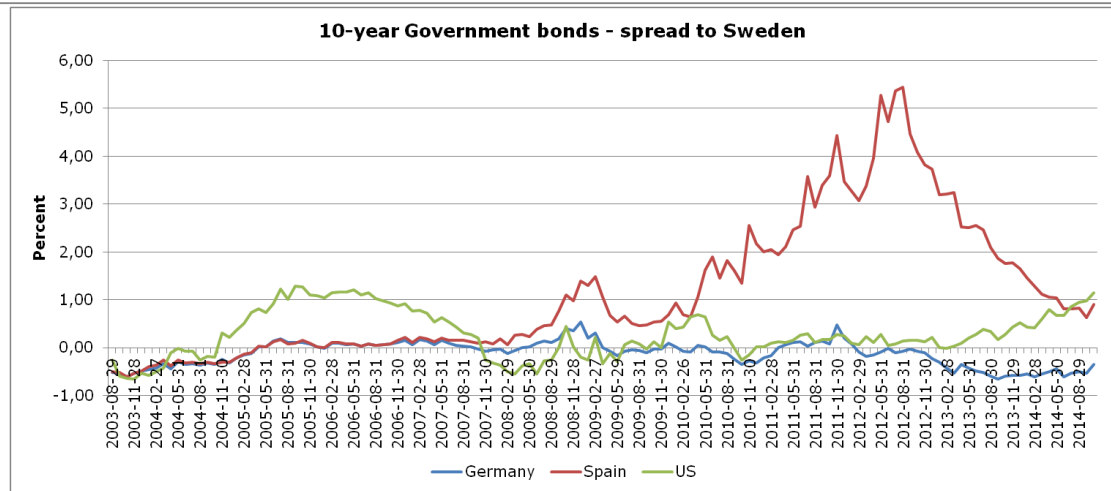
- Systematic risk - can not be diversified away, part of the economy as a whole
- Unsystematic risk - specific risk to project or business, such as currency, demand, technological
- Financial tools to measure risk, such as equity beta, CDS
- Decisions on Capital expenditures (Capex) require analysis and a dynamic approach

Risk free rate – 10-year government bonds

Germany
Spain
Sweden
US



Bonds issued by Central Banks with a 10-year duration. They are traded on the secondary market.



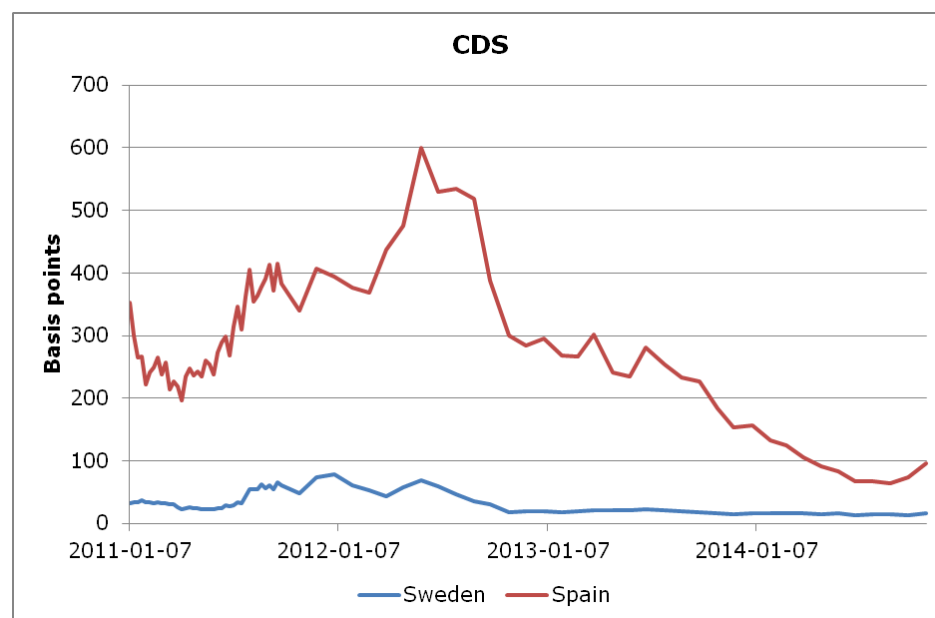
Source: Bloomberg

Risk for default – Buy protection with CDS



Credit Default Swap (CDS) =
A swap designed to transfer the credit exposure of fixed income products between parties.

The CDS spread is a percentage of the notional that the protection buyer pays the protection seller. In exchange, the protection seller agrees to pay the protection buyer the notional value of the CDS contract minus the recovery value should default occur.



Source: Bloomberg

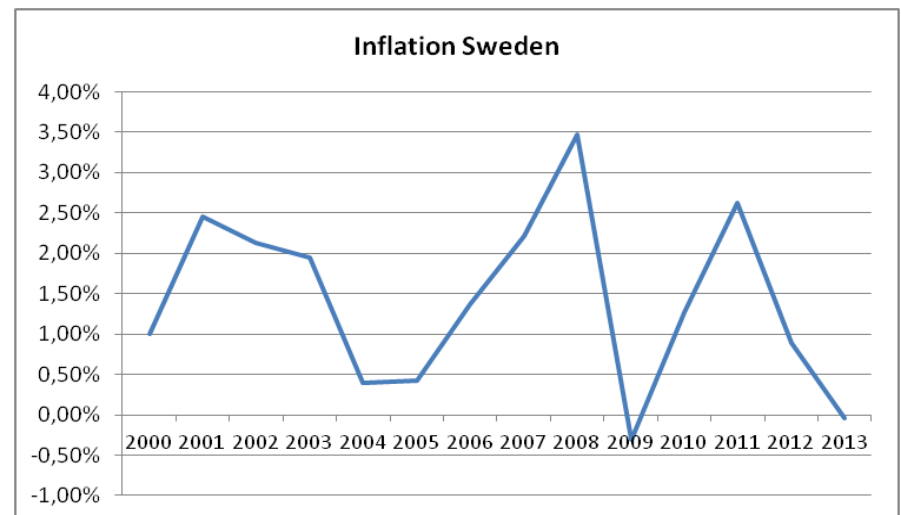
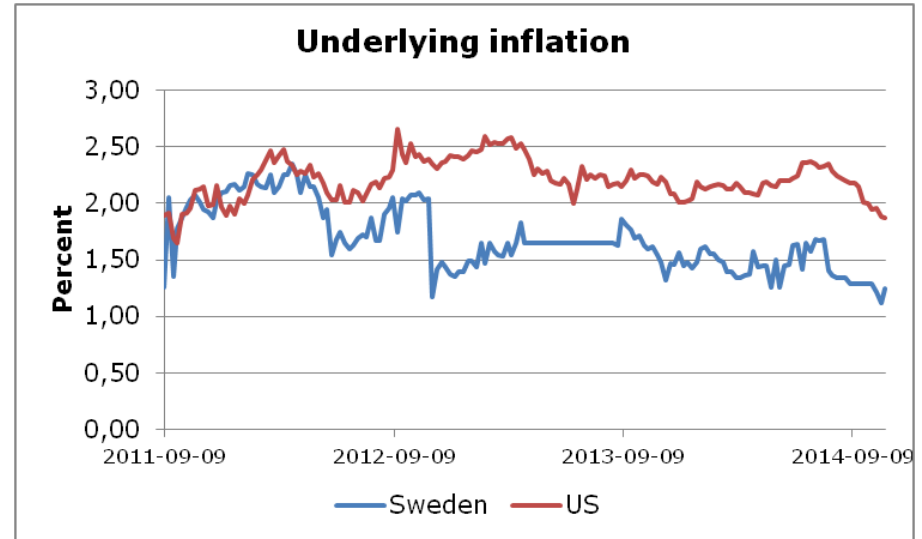
Risk for inflation

Sweden
US



Zero coupon index swap – is a standard derivative product over inflation rate. The underlying asset is a single consumer price index (CPI).

Source: Wikipedia



Source: Bloomberg, SCB

Risk

- Systematic risk: risk which can not be diversified. It is the degree to which the firm's performance covaries with the economy as a whole
- Unsystematic risk or specific risk: risk specific to a given company or project, like for example
 - Demand risk
 - Technological risk
 - Currency risk
 - Country risk
 - Regulatory risk
 - Political risk (corruption)

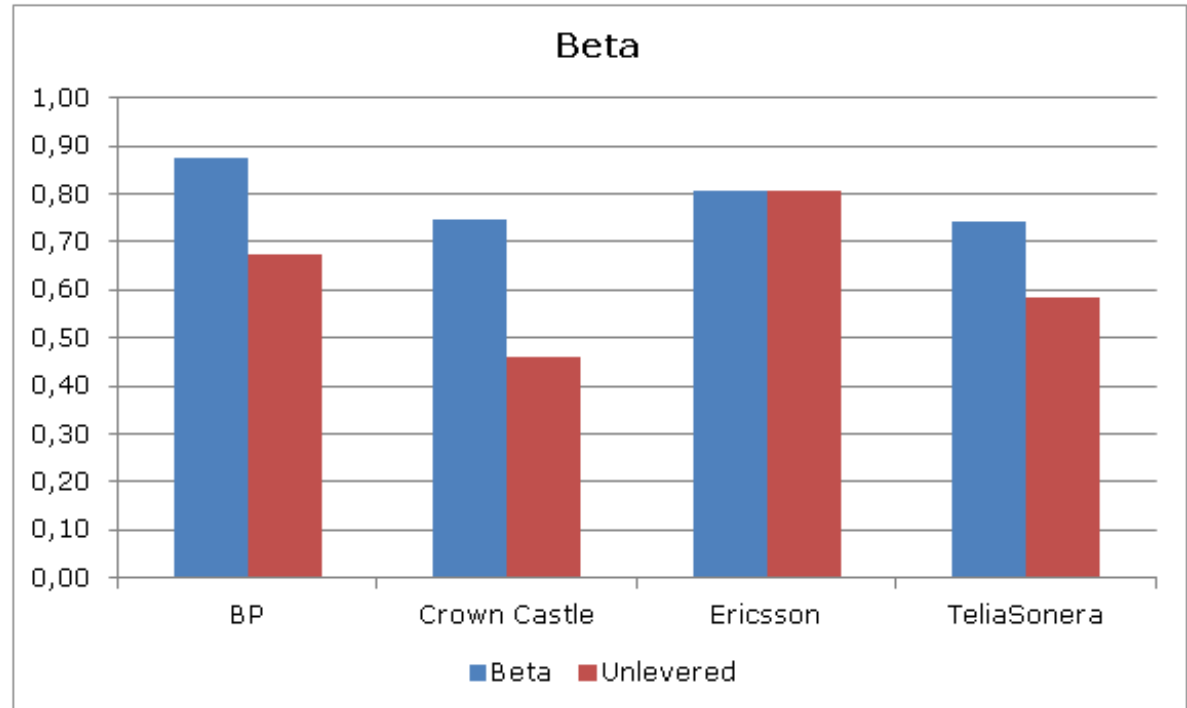


Equity beta measures the volatility of a share in relation to an index (MSCI World Index in this case)



Equity beta reflects the systematic risk according to Capital Asset Pricing Model (CAPM).

Equity beta



Source: Bloomberg

Unlevered beta = (market cap / (market cap + net debt)) * equity beta

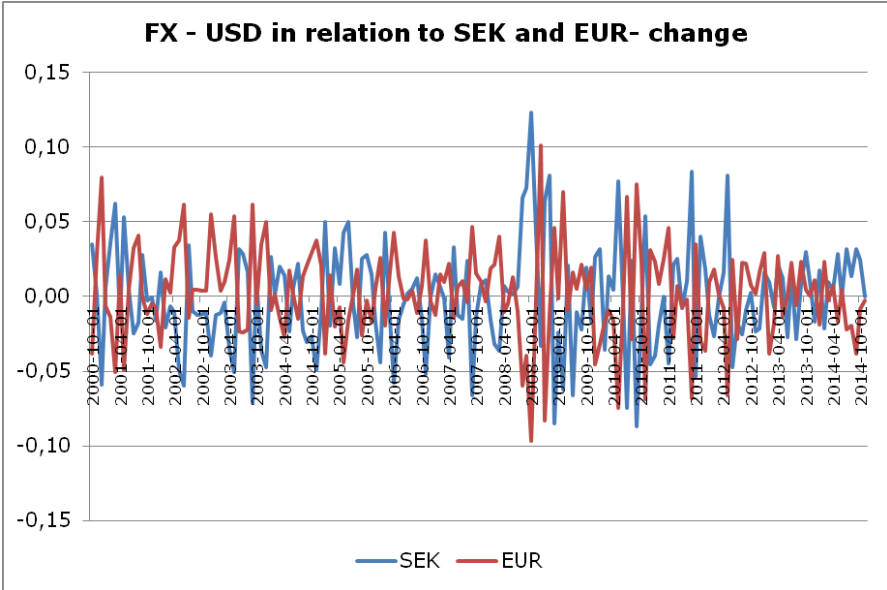
Levered beta = unlevered beta + ((gearing / (1 - gearing)) * unlevered beta)

FX - Currency

SEK
EUR
USD



Currency risk is a financial risk from changes in the exchange rate of one currency in relation to another



WACC

- Weighted Average Cost of Capital (WACC) takes the systematic risk into account
- WACC does not compensate for company specific risks (unsystematic) as investors are assumed to hold diversified investments.
- Cost of equity = Risk free rate + (Equity risk premium x beta)
- Cost of debt = Risk free rate + Debt premium
- $WACC = (\text{Cost of equity} \times (1 - \text{Gearing})) + \text{Cost of debt} \times \text{Gearing}$



WACC mobile networks

Risk free rate	2,92%
Credit risk premium	2,20%
Cost for debt	3,99%

Risk fee rate	2,92%	
Market risk premium	5,50%	
Beta	0,77	Unlevered beta is 0.5
Cost for equity	7,15%	

Gearing	35,00%
Tax	22,00%
WACC post tax	6,05%
WACC before tax	7,75%

Source: OFCOM

Source: PTS

Measures to reduce risk



- Reduce cost base
- Lower capex
- Adjust rate of return (higher WACC)
- Lower gearing: financial theory underscores the relation between gearing and risk, but it depends on stability of cash flow generation.
- Diversification: broader range of services is a way to diversify away from unsystematic risk
- Internationalization: enter new markets as a way to broaden the footprint

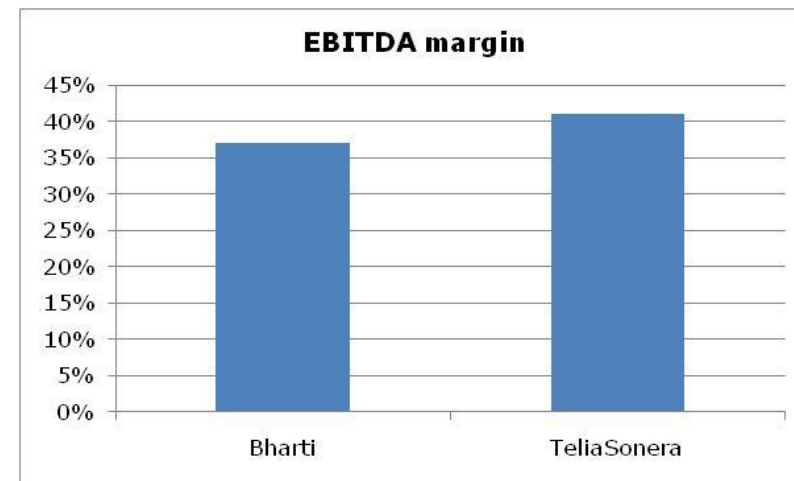
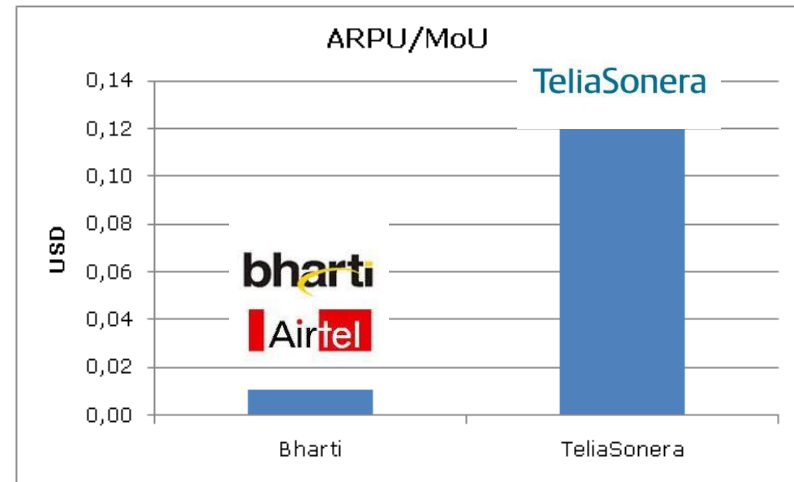
Other ways to reduce risk?

Source: Kingsley O. Olibe, Franklin A. Michello, Jerry Thorne, Systematic risk and international diversification: An empirical perspective, *International Review of Financial Analysis* 17 (2008) 681–698

Lower production costs



- Growing pressure to cut Opex and Capex in order to cope with lower revenue per MoU
- Network sharing is transforming the operator business
- Outsourcing



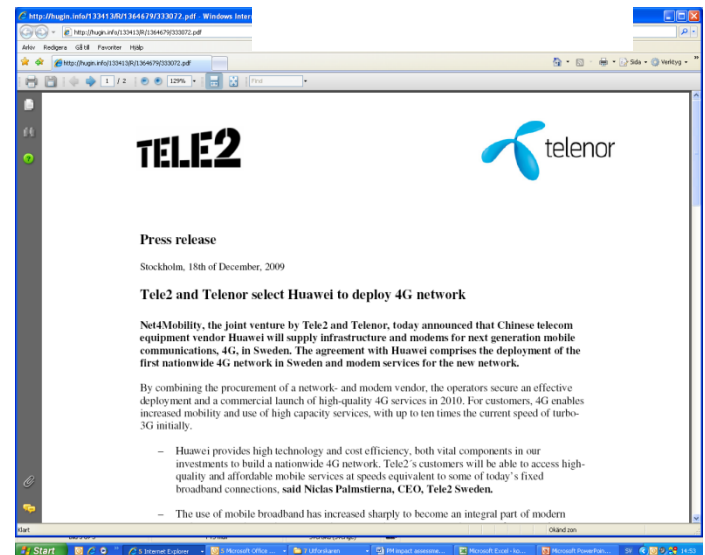
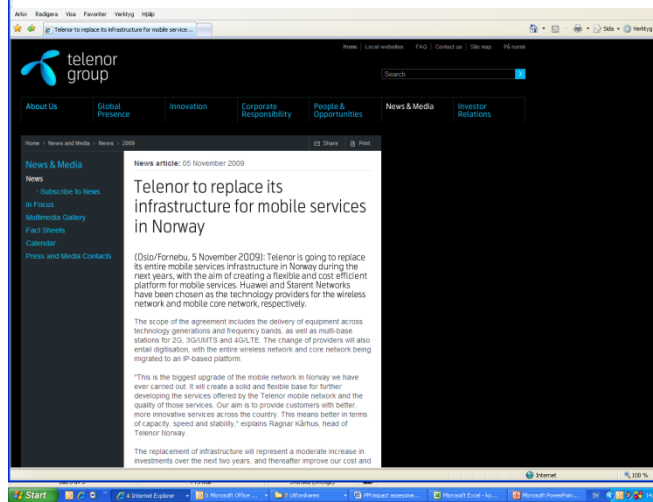
Source: Bharti, TeliaSonera

Bharti showing the way

Lower equipment prices with breaking contracts in 2009

SEK 512 m
SEK 65 000 per base station

~SEK 750 m



Consequences for operators' Capex and Opex budgets?

Case Swedish 3G

- Beauty contest mid 2000
- Decision Dec 2000



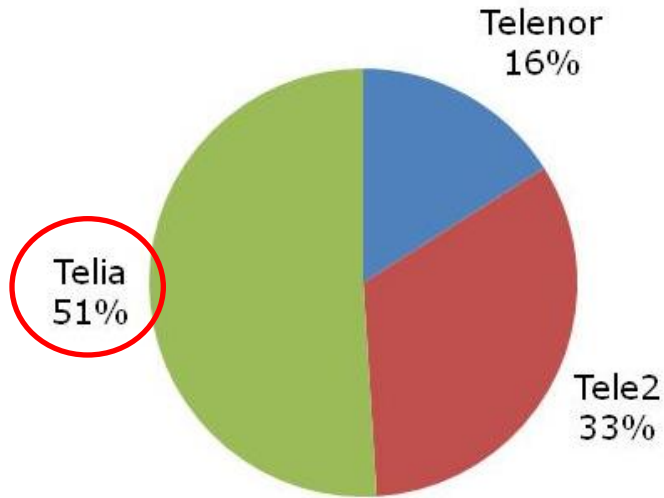
Issues

- Strategy
- Risks
- Market analysis
- Capital expenditures
- Return on investments

The Swedish story – how it started 2000



2G market shares 2000



3G licenses



The incumbent did not get a 3G license

Telia dominated the market in 2000

- 6.3m GSM subs (9m inhabitants)
- 70 subs per 100 inhabitants

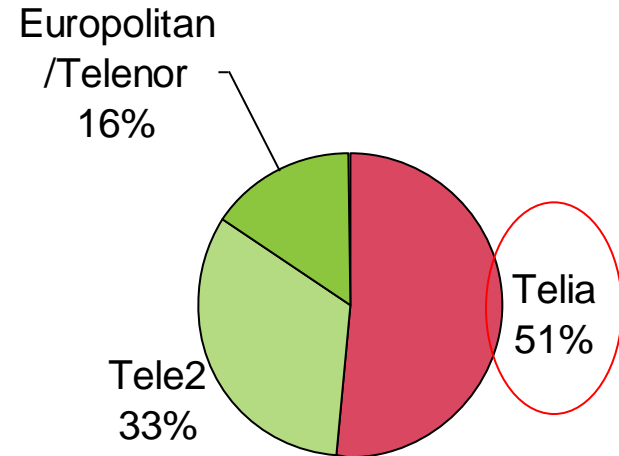


Population coverage

- Telia 99%
- Europolitan (Vodafone/Telenor) and Tele2 96%

Geographical coverage

- Telia 80-90%
- Europolitan and Tele2 40-60%



Three network sharing companies



3G

TELLA

TELE2



svenska
UMTSNÄT

3GIS

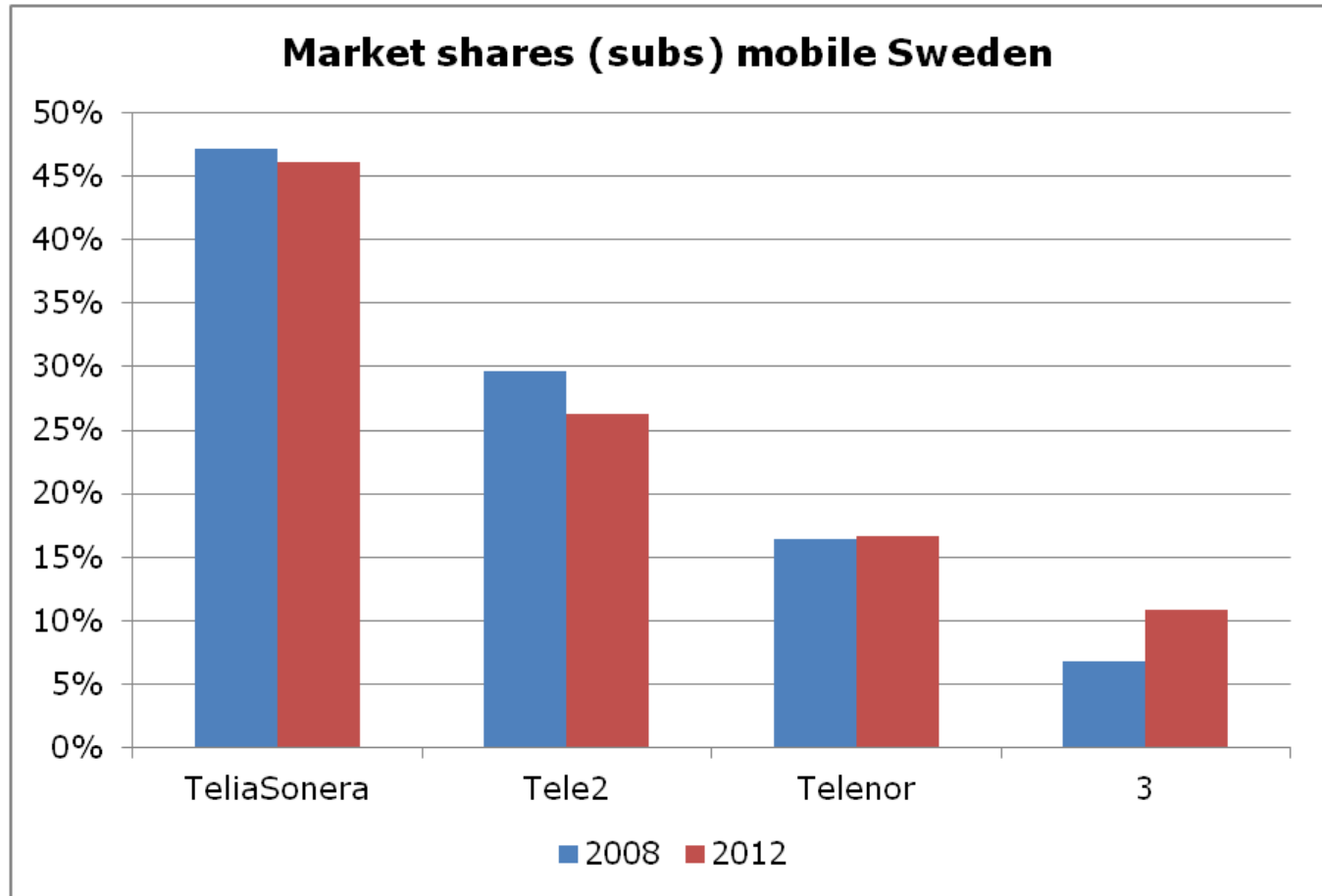
ns mest kostnadseffektiva nätopp

4G



Net4Mobility

Market shares 2008 vs 2012

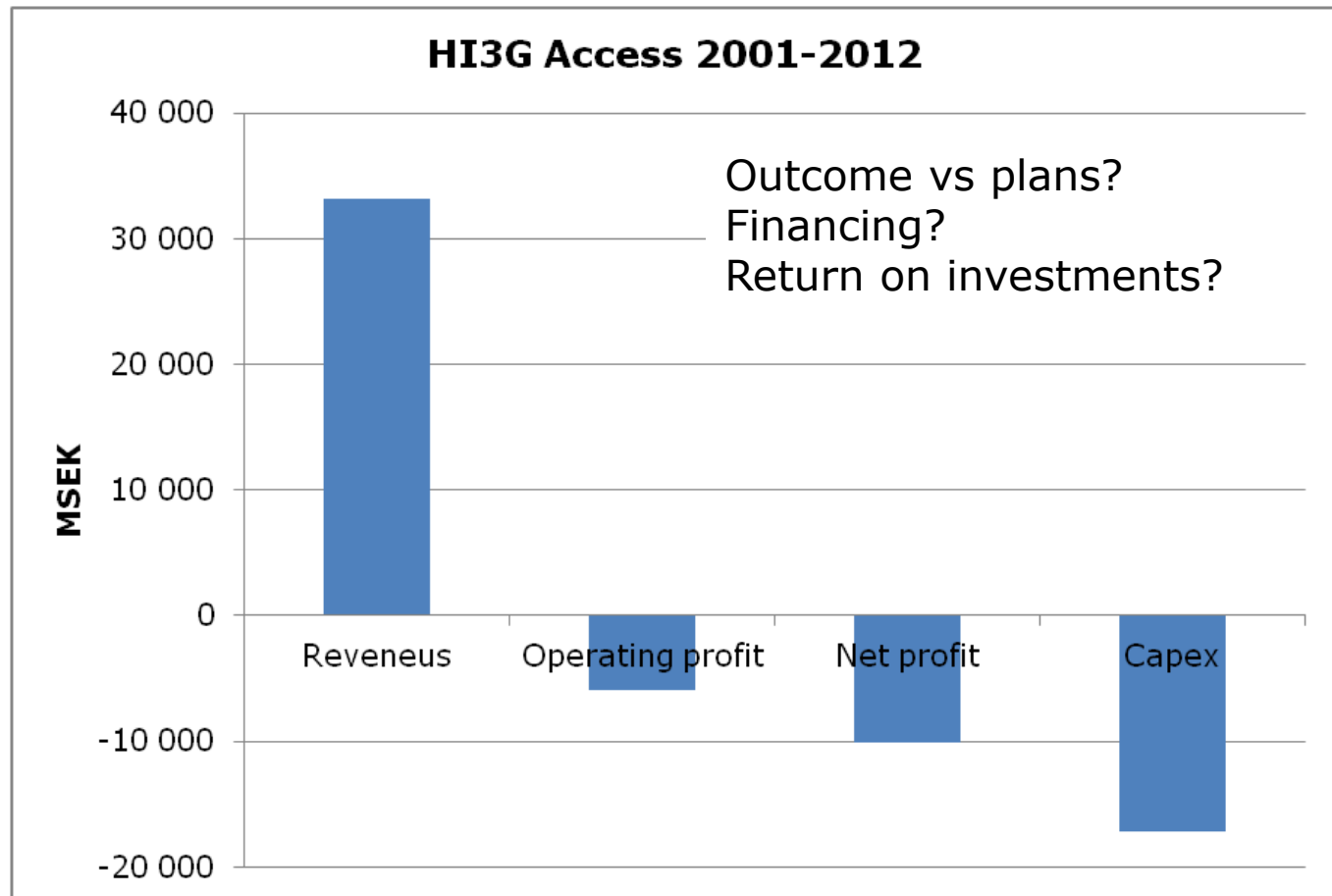




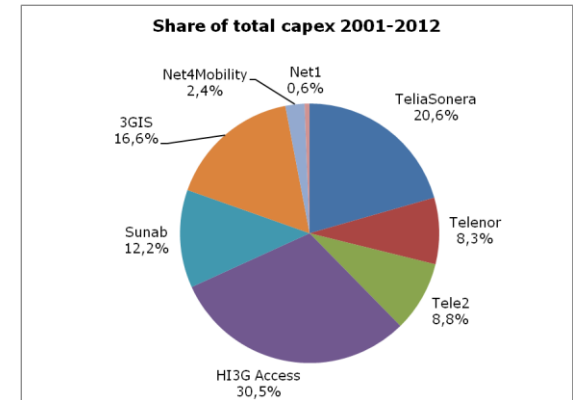
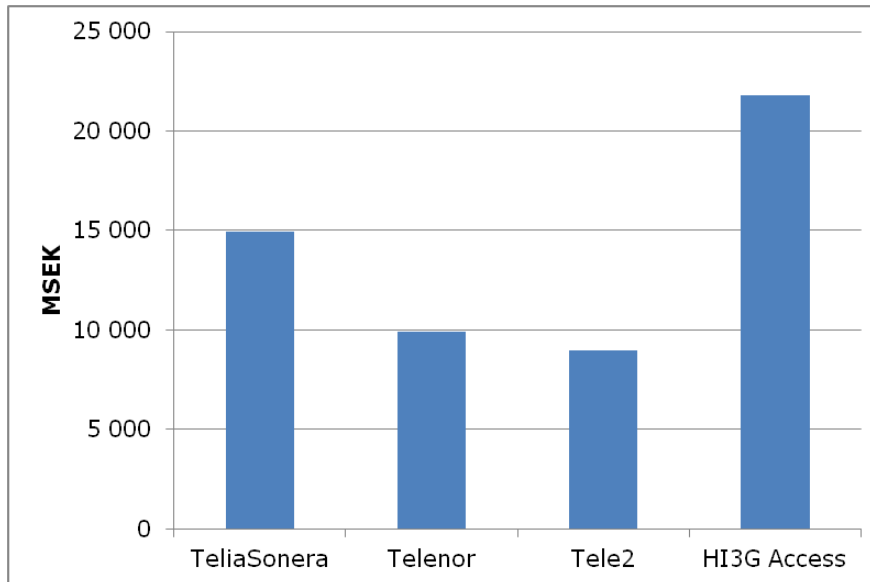
HI3G Sweden – 2001-2012



Accumulated
number for the
Swedish
operation



Mobile capex – MSEK 56 bn 2001-2012



← Capex made by network companies are distributed to respectively owners

Telenor acquired Europolitan/Vodafone Sweden in 2005 for EUR 1bn

Source: Company reports

Summing up



- Systematic risk (can not be diversified away, part of the economy as a whole)
- Unsystematic risk (specific risk to project or business, such as currency, demand, technological)
- Financial tools to measure risk, such as equity beta, and to off-load risk like CDS
- Decisions on Capital expenditures (Capex) require analysis and a dynamic approach

Concluding



- Different approaches are required to handle Systematic and unsystematic risk
- Wide variety of financial tools to measure and cope with risk
- Investment decisions require extensive research, but it is vital to maintain a dynamic approach